### Translation

Notice: This document is an excerpt translation of the original Japanese document and is only for reference purposes.

In the event of any discrepancy between this translated document and the original Japanese document, the latter shall prevail.

# SUMMARY OF FINANCIAL STATEMENTS (Consolidated) For the six months ended September 30,2022 [Under Japanese GAAP]

November 9,2022

Company name: NATORI CO., Ltd.
Stock exchange listing: Tokyo Stock Exchange

Code Number: 2922 URL: <a href="https://www.natori.co.jp">https://www.natori.co.jp</a>

Representative: Saburo Natori, President

For inquiry: Shigeru Ataka, Director Executive Officer Department Manager Business Planning Dept.,

Accounting Dept.

Scheduled date of dividend payment: December 5,2022 Scheduled date to file quarterly securities report: November 10,2022

Supplemental information for financial statements: None Holding of financial results meeting: None

(Amounts are rounded down to the nearest million yen)

1. Consolidated Financial Results for the Six Months ended September 30,2022

## (1) Consolidated Operating Results

(% of change from the previous fiscal year)

	Net Sales		Operating Income		Ordinary Income		Net Income Attributable to Shareholders of Parent	
Six Months ended	million yen	%	million yen	%	million yen	%	million yen	%
September 30,2022	21,482	$\triangle 2.8$	439	△70.0	412	△71.8	266	△73.4
September 30,2021	22,111		1,464	_	1,465		1,001	

(Reference) Comprehensive income September 30,2022: 274million yen (\$\triangle 74.2\%); September 30,2021: 1,063million yen (\$-\%)

	Net Income	Diluted Net Income		
	per Share	per Share		
Six Months ended	yen	yen		
September 30,2022	21.19	_		
September 30,2021	79.58	_		

(Note) Since the "Accounting Standard for Revenue Recognition" (ASBJ Statement No.29, March 31,2020), etc. have been applied from the beginning of the fiscal year ending March 2022, the rate of increase / decrease from the previous year is not shown.

## (2) Consolidated Financial Position

	Total Assets	Net Assets	Equity Ratio	
As of	million yen	million yen	%	
September 30,2022	40,256	23,542	58.5	
March 31,2022	41,388	23,406	56.6	

(Reference) Shareholders' equity as of September 30,2022: 23,542million yen; March 31,2022: 23,406million yen

#### 2. Dividends

	Dividends per Share							
	1Q-end	2Q-end	3Q-end	Year-end	Total			
Fiscal Year ended	yen	yen	yen	yen	yen			
March 31,2022	_	11.00	_	11.00	22.00			
March 31,2023	_	11.00						
March 31,2023 (Forecasts)			_	11.00	22.00			

(Reference) Revision to dividend forecasts published most recently: None

3. Consolidated Forecasts for the Fiscal Year Ending March 31,2023(April 1,2022-March 31,2023)

(% of change from the previous fiscal year)

	Net Sale	s	Operating Income		Ordinary Income		Net Income Attributable to Shareholders of Parent		Net Income per Share
Fiscal Year ended	million yen	%	million yen	%	million yen	%	million yen	%	yen
March 31,2023	45,700	1.3	660	△71.0	680	△70.5	460	△70.5	36.56

(Reference) Revision to financial forecasts published most recently: None

#### Notes

1. Changes in significant subsidiaries during the year: None

2. Application of particular accounts procedures to the preparation of quarterly consolidated financial statements: Yes

3. Changes in accounting policy, changes in accounting estimates

(1) Changes due to revision of accounting standards: Yes
(2) Changes due to reasons other than (1): None
(3) Changes in accounting estimates: None
(4) Restatement: None

4. Number of shares outstanding (common stock):

(1) Number of shares outstanding at the end of the period (including treasury stock)

As of September 30,2022: 15,032,209 shares As of March 31,2022: 15,032,209 shares

(2) Number of treasury stock at the end of the period

As of September 30,2022: 2,449,556shares As of March 31,2022: 2,449,556shares

(3) Average number of shares during the period

Six Months ended September 30,2022: 12,582,653 shares Six Months ended September 30,2021: 12,582,682 shares

The forward-looking statements such as performance forecasts included in this document are based on the information available to the Company at the time of the announcement and on certain assumptions considered reasonable. Actual results may differ significantly from these forecasts due to various factors.

<sup>\*</sup>These financial results are not subject to auditing.

<sup>\*</sup>Appropriate use of financial forecasts and other items